#### A FEASIBILITY STUDY

ON

## THE COMMERCIALIZATION OF ZO~BOX (AN AUTOMATED ZOBO DRINK MAKING MACHINE)



# PREPARED BY THE ZOBOX RESEARCH TEAM UNIVERSITY OF NIGERIA, NSUKKA

### PRINCIPAL INVESTIGATOR / LEAD RESEARCHER: ENGR. DR. NNEOMA ANEKE

**CO-RESEARCHERS** 

ENGR. PROF. W. I. OKONKWO MR. ANTHONY ANEKE ENGR. PROF. ACHUKA NWOKE

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**Executive Summary** 

The ZO~BOX (Automated Zobo Drink Making Machine) is a patented Nigerian innovation developed by researchers at the University of Nigeria, Nsukka. Designed to automate the production of *zobo* (Hibiscus sabdariffa beverage), ZO~BOX addresses the long-standing challenges of manual production, including poor hygiene, inconsistency, risk of injury from hot liquids, and limited scalability. With stainless steel construction, user-friendly controls, and scalable models for SMEs and industrial producers, the machine ensures safe, hygienic, and standardized beverage processing.

Commercialization of ZO~BOX is technically feasible, socially impactful, and financially viable. The project requires an estimated ₹50–75 million to set up production, with projected revenues exceeding ₹250 million in the first year. Its adoption will empower SMEs, generate employment, enhance consumer confidence (especially among elite and international markets), and promote value addition to agriculture. By substituting imported equipment and showcasing indigenous innovation, ZO~BOX has the potential to transform Nigeria's beverage industry and position *zobo* as a proudly Nigerian export.

#### 1. Introduction

This report evaluates the feasibility of commercializing ZO~BOX (Automated Zobo Drink Making Machine), a patented Nigerian innovation designed to automate the production of zobo, an indigenous beverage made from *Hibiscus sabdariffa*. Despite zobo's popularity, its production has remained largely manual, exposing producers and consumers to critical challenges such as poor hygiene, inconsistency in taste and quality, labor-intensive processes, risks of hot liquid scalding, and poor scalability.

The ZO~BOX machine addresses these limitations by providing a standardized, safe, and hygienic processing solution. Beyond improving efficiency and consumer trust, the project creates opportunities for economic diversification, SME empowerment, industrial growth, and positioning zobo as a competitive export-ready product in regional and international markets.

#### 2. Technical Feasibility

- **Prototype Development**: The machine has been successfully prototyped, tested, published in peer-reviewed outlets, and awarded a Nigerian patent.
- **Design**: Constructed from stainless steel and food-grade materials, with modular features for boiling, extraction, filtration, and optional packaging.
- **Operation**: Equipped with a user-friendly interface; models can be customized for both SMEs and industrial-scale production.

• **Maintenance**: Local fabrication enables easy access to spare parts and availability of skilled technicians.

#### **Technical Advantages:**

- Preset temperature controls and sensors ensure safety and prevent overheating or scalding.
- Integrated stirrer guarantees uniform mixing and product consistency.
- Discharge tap design promotes hygienic handling and minimizes contamination.
- Energy-efficient system reduces operational costs for SMEs and large-scale users.
- Scalable models accommodate household, SME, and industrial production needs.

**Conclusion**: The technology is proven, technically feasible, and scalable for mass production.

#### 3. Market Feasibility

#### • Demand Analysis:

- Zobo remains one of Nigeria's most widely consumed indigenous beverages, with strong penetration across urban and rural populations in West Africa.
- Increasing health consciousness is driving demand for natural, plant-based drinks as alternatives to carbonated and sugary beverages.
- o Elite and international consumers, however, demand hygienic, standardized, and branded products—an unmet need that ZO~BOX is uniquely positioned to address.

#### Target Market:

- o Small and Medium Enterprises (SMEs): Food vendors, caterers, and cooperatives requiring affordable, safe, and scalable solutions.
- Large Beverage Companies & Exporters: Industrial processors seeking to standardize zobo for mass distribution and export.
- o Hospitality & Retail Chains: Hotels, supermarkets, restaurants, and convenience stores that need consistent, ready-to-serve zobo.
- Diaspora & Airline Catering: Supermarkets abroad and international airlines seeking to showcase local content and provide authentic Nigerian beverages.

#### • Market Potential:

 Nigeria's beverage industry is valued in billions of Naira, with a growing segment dedicated to natural and functional beverages.

- Zobo has high cultural acceptance and increasing appeal among diaspora communities, creating strong regional and export opportunities.
- Early entry into this market positions ZO~BOX as the first mover in indigenous beverage automation, capturing significant competitive advantage.

Conclusion: The market opportunities are robust, with clear and growing demand for automated, hygienic beverage solutions. ZO~BOX is strategically positioned to fill this gap and scale locally and internationally.

#### 4. Economic and Social Feasibility

- **Job Creation**: Expands employment opportunities across the value chain—fabrication, sales, distribution, operation, and maintenance—while fostering skill development in local communities.
- **SME Empowerment**: Offers affordable and adaptable technology that enables small businesses, youth-led enterprises, and women entrepreneurs to scale operations, increase profitability, and participate more actively in Nigeria's formal economy.
- **Import Substitution**: Reduces reliance on imported beverage-processing equipment, thereby conserving foreign exchange and promoting indigenous innovation.
- **Consumer Confidence**: Ensures standardized, hygienic production of zobo, improving trust among consumers, especially middle-class, elite, and export markets.
- **Agricultural Value Addition**: Strengthens the hibiscus value chain by creating stable demand for *Hibiscus sabdariffa*, encouraging farmer cooperatives and rural producers to expand cultivation.
- **Community Empowerment**: Supports grassroots development by training local technicians, building fabrication clusters, and promoting entrepreneurship in underserved communities.
- National Growth: Advances Nigeria's industrialization and diversification agenda by creating new markets, boosting non-oil exports, and elevating the global competitiveness of indigenous beverages.

Conclusion: The commercialization of ZO~BOX delivers significant socio-economic and community benefits, combining industrial growth with inclusive development. It positions Nigeria as a hub for indigenous beverage technology, while creating pathways for youth and women to thrive in the agro-processing sector.

#### 5. Financial Feasibility

- Estimated Capital Requirement: N50-75 million to cover fabrication setup, working capital, marketing campaigns, distribution networks, and after-sales support.
- Unit Cost of Machine: Ranges between ₹350,000 and ₹800,000 depending on the model (basic, standard, or industrial).

#### • Projected Sales:

- Year 1: 500 units, generating  $\sim \mathbb{N}250$  million in revenue.
- $\circ$  Year 2: 1,000+ units, generating  $\sim N500$  million in revenue, with potential for export sales.
- **Profitability**: Expected net margin of 25–30% after accounting for operational costs, spare parts, and after-sales services.
- **Break-Even Period**: Projected within 18–24 months, supported by strong market demand and scalable production capacity.
- **Growth Potential**: Expansion into packaging units, training modules, and export contracts can significantly increase revenue streams beyond the second year.

**Conclusion**: The automated zobo drink making machine presents a financially viable venture, with rapid return on investment, sustainable profitability, and strong scalability across both domestic and international markets.

#### 6. Risk Analysis and Mitigation

- Market Acceptance Risk: Some SMEs may be hesitant to transition from manual to automated production.
  - Mitigation: Flexible leasing schemes, live demonstrations at trade fairs, pilot programs with cooperatives, and capacity-building workshops to build trust and adoption.
- Competition Risk: Imported beverage-processing machines may pose a market threat.
  - Mitigation: Competitive pricing strategies, strict enforcement of Nigerian patent rights, and strong local cultural branding that highlights ZO~BOX as an indigenous innovation.
- **Supply Chain Risk**: Fluctuations in the availability or cost of hibiscus calyces (raw material) may affect production levels.

- Mitigation: Strategic partnerships with farmer cooperatives, promotion of contract farming, and diversification of sourcing regions to stabilize supply.
- Maintenance and Operational Risk: Machines may experience breakdowns or inconsistent operation if not properly serviced.
  - o *Mitigation*: Establishment of a trained network of local technicians, stocking of critical spare parts, and provision of after-sales support packages.

**Conclusion**: While risks exist, they are identifiable, manageable, and well-mitigated through proactive strategies. This ensures long-term sustainability and investor confidence.

#### 7. Legal and Regulatory Feasibility

- **Patent Protection**: The ZO~BOX (Automated Zobo Drink Making Machine) is secured under a Nigerian patent, ensuring intellectual property protection and market exclusivity.
- Regulatory Compliance: The design and materials comply with relevant standards of the Standards Organisation of Nigeria (SON) and the National Agency for Food and Drug Administration and Control (NAFDAC), guaranteeing safety, hygiene, and reliability in beverage processing.
- Certification Pathway: The machine is eligible for certification and quality assurance marks, which simplifies industrial adoption and facilitates export readiness across West Africa and beyond.
- Trade and Export Considerations: Compliance with international food-processing equipment standards (e.g., ISO, CE) can be achieved with minor adaptations, enhancing acceptance in global markets.

**Conclusion**: Legal and regulatory frameworks support the machine's commercialization, with patent exclusivity and compliance readiness offering strong safeguards for investors and operators.

#### 8. Conclusion

The ZO~BOX (Automated Zobo Drink Making Machine) is a patented Nigerian innovation that is technically sound, economically viable, and socially transformative. Its commercialization presents a unique opportunity to revolutionize the production of *zobo*—a culturally significant beverage—by ensuring hygiene, consistency, and scalability.

Beyond its technical and market strengths, the project will empower SMEs, create jobs, substitute costly imports, and showcase Nigerian ingenuity on a global stage. With rising demand for natural

and healthy beverages, ZO~BOX is positioned to capture significant domestic and regional markets while unlocking export potential.

Protected by patent rights and supported by clear regulatory pathways, the machine provides a low-risk, high-impact investment. Its adoption will not only deliver strong financial returns but also advance Nigeria's agenda for industrial diversification, agro-processing development, and global competitiveness.